Date : June 6th, 2025

			Japan domestic /	
Reporting Scope	Japan domestic	Japan domestic	Major overseas	
			subsidiaries	
Fiend Veen	FY2022	FY2023	FY2024	FY2025
Fiscal Year	F12022	F12023	F12024	F12025

E/Environment

ironment					
ergy consumption	Unit :				
Total energy consumption from non-renewable sources	MWh	4,573.2	4,534.1	17,472.6	
Fuel consumption from crude oil and petroleum products	MWh	933.6	899.4	2,516.5	
Fuel consumption from natural gas	MWh	123.3	137.8	8,044.2	
Consumption of purchased or acquired electricity, heat, steam, and cooling from non- renewable sources	MWh	3,516.3	3,496.9	6,912.0	
Total energy consumption from renewable sources	MWh	396.2	397.3	5,058.3	
Consumption of purchased or acquired electricity, heat, steam, and cooling from renewable sources	MWh	0.0	0.0	4,694.2	
Consumption of self-generated non-fuel renewable energy	MWh	396.2	397.3	364.1	
ope 1	1kt = 1,000 metric ton				
The gross Scope 1 GHG emissions in metric tons of CO2 equivalent	CO ₂ equivalent kt	0.4	0.4	2.5	
ope 2	1kt = 1,000 metric ton				
The gross Scope 2 GHG emissions in metric tons of CO2 equivalent	CO ₂ equivalent kt	1.9	1.4	2.3	
		1.0		2.0	
cope 3	1kt = 1,000 metric ton				
The gross Scope 3 GHG emissions in metric tons of CO2 equivalent	CO ₂ equivalent kt	2,974.7	1,835.3	3,886.3	
Category 1 Purchased goods and services	CO ₂ equivalent kt	2,974.7	56.6	5,660.3	
Category 2 Capital goods	CO ₂ equivalent kt	0.3	0.4	62.0	
Category 3 Fuel-and-energy-related activities not included in Scope 1 or Scope 2	CO ₂ equivalent kt	0.3	0.3	1.2	
Category 4 Upstream transportation and distribution	CO ₂ equivalent kt	0.6	0.6	15.6	
Category 5 Waste of generated in operations	CO ₂ equivalent kt	0.6	0.6	2.2	
Category 6 Business travel	CO ₂ equivalent kt	0.1	0.1	1.2	
Category 7 Employee commuting	CO ₂ equivalent kt	0.7	0.7	1.8	
Category 8 Upstream leased assets	CO ₂ equivalent kt	0.4	0.3	0.4	
Category 9 Downstream transportation and distribution	CO ₂ equivalent kt	0.0	0.0	0.3	
Category 10 Processing of sold products	CO ₂ equivalent kt	0.0	0.0	0.0	
Category 11 Use of sold products	CO ₂ equivalent kt	2,921.0	1,775.7	3,788.4	
Category 12 End-of-life treatment of sold products	CO ₂ equivalent kt	2,921.0	0.0	3,788.4	
Category 12 End-of-life treatment of sold products		0.0	0.0		
Outries 40 Demotion la conte				0.0	
Category 13 Downstream leased assets	CO ₂ equivalent kt	-			
Category 14 Franchises	CO ₂ equivalent kt	-	-	0.0	
	2 1	-	-	0.0	
Category 14 Franchises Category 15 Investments	CO ₂ equivalent kt CO ₂ equivalent kt		-		
Category 14 Franchises Category 15 Investments tal GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton		-	0.0	
Category 14 Franchises Category 15 Investments	CO ₂ equivalent kt CO ₂ equivalent kt	2,976.0	- - 1,837.0		
Category 14 Franchises Category 15 Investments tal GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton	2,976.0	- - 1,837.0	0.0	
Category 14 Franchises Category 15 Investments tal GHG emissions Total GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton	2,976.0	- - 1,837.0	0.0	
Category 14 Franchises Category 15 Investments tal GHG emissions Total GHG emissions	$CO_2 \text{ equivalent kt}$ $CO_2 \text{ equivalent kt}$ $1\text{kt} = 1,000 \text{ metric ton}$ $CO_2 \text{ equivalent kt}$ $1\text{k}(m^3) = 1,000m^3$	2,976.0	- - 1,837.0 17.3	0.0	
Category 14 Franchises Category 15 Investments tal GHG emissions Total GHG emissions ater performance	$CO_2 \text{ equivalent kt}$ $CO_2 \text{ equivalent kt}$ $1\text{kt} = 1,000 \text{ metric ton}$ $CO_2 \text{ equivalent kt}$ $1\text{k}(m^3) = 1,000m^3$ $\text{k}(m^3)$			0.0 3,891.1	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Investments ater performance Investments Total water withdrawals Investments	$\begin{array}{c} \text{CO}_2 \text{ equivalent kt} \\ \text{CO}_2 \text{ equivalent kt} \\ 1\text{kt} = 1,000 \text{ metric ton} \\ \text{CO}_2 \text{ equivalent kt} \\ 1\text{k}(\text{m}^3) = 1,000\text{m}^3 \\ \text{k}(\text{m}^3) \\ \text{k}(\text{m}^3) \end{array}$	16.5	17.3	0.0 3,891.1 32.4 0.0	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Iter performance Total water withdrawals Iter withdrawals	$CO_2 \text{ equivalent kt}$ $CO_2 \text{ equivalent kt}$ $1\text{kt} = 1,000 \text{ metric ton}$ $CO_2 \text{ equivalent kt}$ $1\text{k}(m^3) = 1,000m^3$ $\text{k}(m^3)$	16.5	17.3	0.0 3,891.1 32.4	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Investments ater performance Investments Total water withdrawals Investments Total water consumption Investments Total water discharges Investments	$\begin{array}{c} \text{CO}_2 \text{ equivalent kt} \\ \text{CO}_2 \text{ equivalent kt} \\ 1\text{kt} = 1,000 \text{ metric ton} \\ \text{CO}_2 \text{ equivalent kt} \\ 1\text{k}(\text{m}^3) = 1,000\text{m}^3 \\ \text{k}(\text{m}^3) \\ \text{k}(\text{m}^3) \end{array}$	16.5	17.3	0.0 3,891.1 32.4 0.0	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Investments ater performance Investments Total water withdrawais Investments Total water consumption Investments Total water discharges Investments ater supply, Access, Sanitation and Hygiene (WASH) Investments	$CO_2 equivalent kt$ $CO_2 equivalent kt$ $1kt = 1,000 metric ton$ $CO_2 equivalent kt$ $1k(m^3) = 1,000m^3$ $k(m^3)$ $k(m^3)$ $k(m^3)$	16.5 0.0 16.5	17.3 0.0 17.3	0.0 3,891.1 32.4 0.0 32.4	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Investments ater performance Investments Total water withdrawals Investments Total water consumption Investments Total water discharges Investments	$\begin{array}{c} \text{CO}_2 \text{ equivalent kt} \\ \text{CO}_2 \text{ equivalent kt} \\ 1\text{kt} = 1,000 \text{ metric ton} \\ \text{CO}_2 \text{ equivalent kt} \\ 1\text{k}(\text{m}^3) = 1,000\text{m}^3 \\ \text{k}(\text{m}^3) \\ \text{k}(\text{m}^3) \end{array}$	16.5	17.3	0.0 3,891.1 32.4 0.0	
Category 14 Franchises Category 15 Investments tal GHG emissions	$\begin{array}{c} CO_2 \ equivalent \ kt \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1k(m^3) = 1,000m^3 \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \end{array}$	16.5 0.0 16.5 100	17.3 0.0 17.3 100	0.0 3,891.1 32.4 0.0 32.4 100	
Category 14 Franchises Category 15 Investments tal GHG emissions	$CO_2 equivalent kt$ $CO_2 equivalent kt$ $1kt = 1,000 metric ton$ $CO_2 equivalent kt$ $1k(m^3) = 1,000m^3$ $k(m^3)$ $k(m^3)$ $k(m^3)$	16.5 0.0 16.5	17.3 0.0 17.3	0.0 3,891.1 32.4 0.0 32.4	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Investments ater performance Investments Total water withdrawals Investments Total water consumption Investments Total water discharges Investments ater supply. Access. Sanitation and Hygiene (WASH) Investmentage of employees who have access to safely managed WASH services in company facilities The percentage of suppliers which have access to safely managed WASH services for their Investmentage of suppliers which have access to safely managed WASH services for their	$\begin{array}{c} CO_2 \ equivalent \ kt \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1k(m^3) = 1,000m^3 \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \end{array}$	16.5 0.0 16.5 100	17.3 0.0 17.3 100	0.0 3,891.1 32.4 0.0 32.4 100	
Category 14 Franchises Category 15 Investments tal GHG emissions	$\begin{array}{c} CO_2 \ equivalent \ kt \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1k(m^3) = 1,000m^3 \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \end{array}$	16.5 0.0 16.5 100	17.3 0.0 17.3 100	0.0 3,891.1 32.4 0.0 32.4 100	
Category 14 Franchises Category 15 Investments tal GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton CO ₂ equivalent kt 1k(m ³) = 1,000m ³ k(m ³) k(m ³) k(m ³) k(m ³)	16.5 0.0 16.5 100 100	17.3 0.0 17.3 100 100	0.0 3,891.1 32.4 0.0 32.4 100 99	
Category 14 Franchises Category 15 Investments tal GHG emissions Investments Total GHG emissions Investments ater performance Investments Total water withdrawals Investments Total water consumption Investments Total water discharges Investments ater supply. Access. Sanitation and Hygiene (WASH) Investmentage of employees who have access to safely managed WASH services in company facilities The percentage of suppliers which have access to safely managed WASH services for their Investmentage of suppliers which have access to safely managed WASH services for their	$\begin{array}{c} CO_2 \ equivalent \ kt \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1kt = 1,000 \ metric \ ton \\ CO_2 \ equivalent \ kt \\ 1k(m^3) = 1,000m^3 \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \\ k(m^3) \end{array}$	16.5 0.0 16.5 100	17.3 0.0 17.3 100	0.0 3,891.1 32.4 0.0 32.4 100	
Category 14 Franchises Category 15 Investments tal GHG emissions Total GHG emissions Total GHG emissions ater performance Total water withdrawals Total water consumption Total water discharges ater supply. Access. Sanitation and Hygiene (WASH) The percentage of employees who have access to safely managed WASH services in company facilities The percentage of suppliers which have access to safely managed WASH services for their employees as a condition in their contract aste and emissions For non-hazardous solid waste, the amount by weight diverted from disposal by recovery	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton CO ₂ equivalent kt 1k(m ³) = 1,000m ³ k(m ³) k(m ³) k(m ³) k(m ³)	16.5 0.0 16.5 100 100	17.3 0.0 17.3 100 100	0.0 3,891.1 32.4 0.0 32.4 100 99	
Category 14 Franchises Category 15 Investments tal GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton CO ₂ equivalent kt 1k(m ³) = 1,000m ³ k(m ³) k(m ³) k(m ³) k(m ³)	16.5 0.0 16.5 100 100	17.3 0.0 17.3 100 100	0.0 3,891.1 32.4 0.0 32.4 100 99	
Category 14 Franchises Category 15 Investments tal GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton CO ₂ equivalent kt 1k(m ³) = 1,000m ³ k(m ³) k(m ³) k(m ³) k(m ³)	16.5 0.0 16.5 100 100	17.3 0.0 17.3 100 100 100	0.0 3,891.1 32.4 0.0 32.4 100 99 1,292	
Category 14 Franchises Category 15 Investments tal GHC emissions Total GHG emissions ater performance Total water withdrawals Total water consumption Total water discharges ater supply. Access. Sanitation and Hygiene (WASH) The percentage of employees who have access to safely managed WASH services in company facilities The percentage of suppliers which have access to safely managed WASH services for their employees as a condition in their contract aste and emissions For non-hazardous solid waste, the amount by weight diverted from disposal by recovery operation ssource use The amount in both absolute and percentage terms, of reused, recycled and renewable input	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton CO ₂ equivalent kt 1k(m ³) = 1,000m ³ k(m ³) k(m ³) k(m ³) k(m ³)	16.5 0.0 16.5 100 100	17.3 0.0 17.3 100 100	0.0 3,891.1 32.4 0.0 32.4 100 99	
Category 14 Franchises Category 15 Investments tal GHG emissions	CO ₂ equivalent kt CO ₂ equivalent kt 1kt = 1,000 metric ton CO ₂ equivalent kt 1k(m ³) = 1,000m ³ k(m ³) k(m ³) k(m ³) k(m ³) k(m ³)	16.5 0.0 16.5 100 100	17.3 0.0 17.3 100 100 100	0.0 3,891.1 32.4 0.0 32.4 100 99 1,292	

		Reporting Scope	Japan domestic	Japan domestic	Japan domestic / Major overseas	
					subsidiaries	51/00/
		Fiscal Year	FY2022	FY2023	FY2024	FY202
iety						
ety of products and services		Unit :				
Total number of incidents of non-compliance with regulations and/or vo concerning the health and safety impacts of products and services with		Q'ty	0	0	1	
duct recalls						
The number of product recalls issued		Q'ty	0	0	1	
The number of services discontinued or amended on account of noncor regulations or due to stakeholder concerns	mpliance with laws and	Q'ty	0	0	0	
ruption incidents						
The number of confirmed incidents		Q'ty	0	0	0	
-competitive behaviour						
Number of legal action	new	Q'ty	0	0	0	
	continuing finalised	Q'ty Q'ty	0	0	0	
ations and sponsorships Charitable donations and sponsorships						
	Charitable donations	JPY thousand	3,000	2,000	12,264	
	Sponsorships	JPY thousand	1,030	30	2,556	
tical contributions Monetary value of financial and in-kind political contributions		JPY thousand	0	0	0	
· · · · · · · · · · · · · · · · · · ·		or r alousanu	0	0	0	
a. Total number		person	476	492	1,732	
b. Permanent employees		person	433	448	1,654	
	breakdown by gender	male	379	393	1,384	
		female	54 15	55 14	270 76	
c. Temporary employees		person male	15	14	41	
	breakdown by gender	female	7	7	35	
d. Non-guaranteed hours employees		person	0	0	2	
	breakdown by gender	male	0	0	2	
e. Full-time employees		female	0	0	0 1,543	
		male	14	3	1,343	
	breakdown by gender	female	0	11	204	
f. Part-time employees		person	14	16	189	
	breakdown by gender	male	6	6	88	
	Siodildollin by gondor	female	8	10	101	
I number of non-employee workers	Soundorn by gondor	female		10		
	the undertaking's core he undertaking, but	female person		10		
whose work is controlled by it and perform roles that are the same as or	the undertaking's core he undertaking, but		8		101	
the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with th whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business	the undertaking's core he undertaking, but r similar to those of its		8		101	
the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with th whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business ning and skills development The percentage of own workers covered by the undertaking's training pr	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees	person	27	27	101 39 100	
the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with it whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business ning and skills development The percentage of own workers covered by the undertaking's training per employee category	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees Temporary employees	person % %	27 27 100 100	27 100 100	101 39 	
the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with th whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business ning and skills development The percentage of own workers covered by the undertaking's training per employee category	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees Temporary employees nteed hours employees	person	27 27 100 100 0	27 100 100 0	101 39 100 100 0	
the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with th whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business <u>hing and skills development</u> The percentage of own workers covered by the undertaking's training per employee category Non-guaral	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees Temporary employees nteed hours employees Full-time employees Part-time employees	person % %	27 27 100 100	27 100 100	101 39 	
the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with it whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business ning and skills development The percentage of own workers covered by the undertaking's training per employee category	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees Temporary employees nteed hours employees Full-time employees Part-time employees	person % % % %	27 27 100 100 0 100	27 100 100 0 100	101 39 100 100 0 100	
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the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with th whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business ning and skills development The percentage of own workers covered by the undertaking's training pr employee category Non-guarat The percentage of own workers covered by regular performance and ca reviews for each employee category Non-guarat The average number of training hours per person in own workforce by e gender Permanent employees	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees Temporary employees Temporary employees Part-time employees Part-time employees Temporary employees Temporary employees Full-time employees Part-time employees Part-time employees mentore category and Male Female Male Female Male Female	person % % % % % % % % % % % % % % % %	27 27 100 100 100 100 100 100 100 100 100 10	27 100 100 0 100 100 100 100 100 0 0 0 0	101 39 100 100 100 100 100 100 100 100 100 10	
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the total number of workers who are not employees but are engaged in business, i.e. persons who are not in an employment relationship with th whose work is controlled by it and perform roles that are the same as or employees or are otherwise engaged in the company's core business ning and skills development The percentage of own workers covered by the undertaking's training pre- employee category Non-guaral Non-guar	the undertaking's core he undertaking, but r similar to those of its rogrammes for each Permanent employees Temporary employees Temporary employees Part-time employees Part-time employees Temporary employees Temporary employees Full-time employees Part-time employees Part-time employees mentore category and Male Female Male Female Male Female	person % % % % % % % % % % % % % % % % % % %	27 27 100 100 100 100 100 100 100 100 100 10	27 100 100 0 100 100 100 100 100 0 0 0 0	101 39 100 100 100 100 100 100 100 100 100 10	

Reporting Scope	Japan domestic	Japan domestic	Japan domestic / Major overseas subsidiaries	
Fiscal Year	FY2022	FY2023	FY2024	FY2025

The number of fatalities as a result of work-related injuries		person	0	0	0	
The rate of fatalities as a result of work-related injuries		%	0	0	0	
The number of recordable work-related injuries		Q'ty	5	7	23	
The rate of recordable work-related injuries		%	1.1	1.4	8.0	
The number of fatalities as a result of work-related ill health		person	0	0	0.0	
The number of cases of recordable work-related ill health *1		Q'ty	0	0	0	
The number of days lost to work-related injuries and fatalities from wo	rk-related accidents	day	0	0	197.5	
The number of days lost to work-related ill health *1		day	0	0	0	
The number of fatalities from ill health		person	0	0	0	
The absentee days for specific categories of own workers			0		0	
The percentage of own workers that are not eligible for health care be	nefits either through the	day	0	0	0	
undertaking or a government programme	nents ettier through the	%	0	0	0	
*1 In Germany, the data could not be collected due to personal data p	rotection laws.		· · · · ·			
Working hours The percentage of its own workers that exceed 48 hours per week over reference period	r the applicable	%	0.8	0.6	0.3	
Vork life balance						
The total number of employees entitled to take family-related leave	male	person	396	409	1,348	
disaggregated by gender	female		80	83	285	
The total number of employees entitled to take family-related leave	parental leave	person	443	492	1,448	
disaggregated type of family-related leave	care leave	F 5.0011	443	492	1,633	
The total number of employees that took family-related leave	male	person	7	4	39	
disaggregated by gender	female	person	1	3	20	
The total number of employees that took family-related leave	parental leave	person	8	7	60	
disaggregated type of family-related leave	care leave	person	0	0	16	
Return to work of employees that took parental leave, disaggregated	male		100	100	100	
by gender	female	%	-	-	100	
Retention rates of employees that took parental leave, disaggregated	male		100	100	98.3	
by gender	female	%	100	100	96.4	
The total number of employees entitled to take advantage of flexible	male		396	409	1,276	
work arrangements for caring purposes, disaggregated by gender	female	person	80	83	269	
The total number of employees that took advantage of flexible work	male		1	6	51	
arrangements for caring purposes, disaggregated by gender	female	person	1	2	15	
	Ternale					
The total number of employees that took advantage of flexible work arrangements for caring purposes, disaggregated type of flexible work	shortened work hours	person	0	0	57	
arrangement	telework		2	8	9	
Social security eligibility coverage						
the percentage of its own workers eligible for social security		%	100	100	97.7	
Annual total compensation ratio						
The ratio of the basic salary and remuneration of women to men for e	ach employee category,					
(by country in HMG / Companies can ignore it.)	permanent employees					
		rotia	0.10	0.44	0.40	
		ratio	0.12	0.11	0.10	
	temporary employees	ratio	0.12	0.11 0.19	0.10	
non-guar	temporary employees anteed hours employees	ratio ratio	0.11	0.19 -	0.17	
non-guar	temporary employees anteed hours employees full-time employees	ratio ratio ratio	0.11 - 0.11	0.19 - 0.19	0.17 - 0.11	
non-guar	temporary employees anteed hours employees	ratio ratio	0.11	0.19 -	0.17	
non-guar The ratio of the annual total compensation ratio of the highest paid intra annual total compensation for all employees (excluding the highest-pa	temporary employees anteed hours employees full-time employees part-time employees dividual to the median	ratio ratio ratio	0.11 - 0.11	0.19 - 0.19	0.17 - 0.11	
The ratio of the annual total compensation ratio of the highest paid in	temporary employees anteed hours employees full-time employees part-time employees dividual to the median iid individual) the undertaking's	ratio ratio ratio ratio	0.11 0.11 0.11 0.32	0.19 - 0.19 0.26	0.17	
The ratio of the annual total compensation ratio of the highest paid im annual total compensation for all employees (excluding the highest-pa The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual)	temporary employees anteed hours employees full-time employees part-time employees dividual to the median iid individual) the undertaking's	ratio ratio ratio ratio ratio	0.11 - 0.11 0.32 1.85	0.19 - 0.19 0.26 1.89	0.17 - 0.11 0.08 2.88	
The ratio of the annual total compensation ratio of the highest paid im annual total compensation for all employees (excluding the highest-pa The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual)	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all	ratio ratio ratio ratio ratio	0.11 - 0.11 0.32 1.85	0.19 - 0.19 0.26 1.89	0.17 - 0.11 0.08 2.88	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all	ratio ratio ratio ratio ratio	0.11 - 0.11 0.32 1.85	0.19 - 0.19 0.26 1.89	0.17 - 0.11 0.08 2.88	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-pa The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all	ratio ratio ratio ratio ratio ratio Q'ty	0.11 0.11 0.32 1.85 0.99 0	0.19 0.19 0.26 1.89 0.95 0	0.17 0.11 0.08 2.88 0.89 1	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all	ratio ratio ratio ratio ratio ratio Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.19 0.19 0.26 1.89 0.95	0.17 	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting	ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.19 0.19 0.26 1.89 0.95 0 0 0 0 0 0 0 0 0 0 0 0 0	0.17 0.11 0.08 2.88 0.89 1 1 0	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-pa The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented The total number of remediation plans that have been implemented, w	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting	ratio ratio ratio ratio ratio ratio Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.19 0.19 0.26 1.89 0.95	0.17 	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting	ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0	0.19 0.19 0.26 1.89 0.95 0 0 0 0 0 0 0 0 0 0 0 0 0	0.17 0.11 0.08 2.88 0.89 1 1 0 0 0 0 0 0 0	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented The total number of remediation plans that have been implemented, w through routine internal management review processes	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting	ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.19 0.19 0.26 1.89 0.95 0 0 0 0 0 0 0 0 0 0 0 0 0	0.17 0.11 0.08 2.88 0.89 1 1 0	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans that have been implemented The total number of remediation plans that have been implemented, w through routine internal management review processes The total number of incidents no longer subject to action	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting	ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0	0.19 0.19 0.26 1.89 0.95 0 0 0 0 0 0 0 0 0 0 0 0 0	0.17 0.11 0.08 2.88 0.89 1 1 0 0 0 0 0 0 0	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented The total number of remediation plans that have been implemented, we through routine internal management review processes The total number of incidents no longer subject to action	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting ith results reviewed	ratio ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99	0.19 0.19 0.26 1.89 0.95 0 0 0 0 0 0 0 0 0 0 0	0.17 0.11 0.88 2.88 0.89 1 1 0 0 0 0 0 0 0 0	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented The total number of remediation plans that have been implemented, we through routine internal management review processes The total number of incidents no longer subject to action Employment of persons with disabilities The percentage of persons with disabilities amongst its own workforce	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting ith results reviewed	ratio ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99 0 0 0 0 0 0 0 1.7	0.19 0.19 0.26 1.89 0.95 0.95 0 0 0 0 0 0 1.6	0.17 0.11 0.08 2.88 0.89 1 1 1 0 0 0 0 0 2.7	
The ratio of the annual total compensation ratio of the highest paid in annual total compensation for all employees (excluding the highest-paid The ratio of the percentage increase in annual total compensation for highest-paid individual to the median percentage increase in annual to employees (excluding the highest-paid individual) Discrimination incidents The total number of incidents of discrimination, including harassment period The total number of incidents reviewed by the undertaking The total number of remediation plans being implemented The total number of remediation plans that have been implemented, we through routine internal management review processes The total number of incidents no longer subject to action	temporary employees anteed hours employees full-time employees part-time employees dividual to the median id individual) the undertaking's tal compensation for all during the reporting ith results reviewed	ratio ratio ratio ratio ratio ratio ratio Q'ty Q'ty Q'ty Q'ty Q'ty	0.11 0.11 0.32 1.85 0.99	0.19 0.19 0.26 1.89 0.95 0 0 0 0 0 0 0 0 0 0 0	0.17 0.11 0.88 2.88 0.89 1 1 0 0 0 0 0 0 0 0	

Reporting Scope	Japan domestic	Japan domestic	Japan domestic / Major overseas subsidiaries	
Fiscal Year	FY2022	FY2023	FY2024	FY2025

Violations of equal opportunities rights

violations of equal opportunities rights					
The total amount of fines, penalties, and compensation for damages as a result of violations regarding own workers' equal opportunities rights as specified under the objectives section	JPY thousand	0	0	0	
Grievances and complaints related to workrelated rights					
The number of complaints filed through operational-level grievance mechanisms for each of the matters	Q'ty	0	0	0	
The number of complaints resolved through remediation for each of the matter	Q'ty	0	0	0	
Collective bargaining coverage					
The percentage of total employees covered by collective bargaining agreements	%	100	100	95.3	
Work stoppages					
The number of major work stoppages	Q'ty	0	0	0	
The number of workers involved	person	0	0	0	
The length in days of each stoppage	day	0	0	0	
Calculation of the total number of idle person-days FTE due to major work stoppages	person	0	0	0	
Forced labour					
The undertaking shall disclose the number of incidents forced labour and/or, the trafficking of					
persons for the purposes of forced or compulsory labour i.e. human trafficking identified in its	Q'ty	0	0	0	
own workforce					
Child labour					
The number of incidents of child labour identified in its own workforce	Q'ty	0	0	0	
Violations of workers' rights					
The total amount of fines, penalties, and compensation for damages as a result of violations					
regarding workers' other work-related rights as specified under the objectives section	JPY thousand	0	0	0	

Date : June 6th, 2025

Reporting Scope	Japan domestic	Japan domestic	Japan domestic / Major overseas subsidiaries	
Fiscal Year	FY2022	FY2023	FY2024	FY2025

G/Governance

ernance structure and composition		Unit :				
Tenure of members on the governance body	Yoshio HOSOKAWA	year	22	23	24	
2	Kohei HOSOKAWA	year	3	4	5	
3	Tetsuya INOUE	year	21	22	23	
4	Masahiro INOKI	year	5	6	7	
5	i Hiroyuki TSUJIMOTO	year	1	2	3	
6	Satoshi AKIYAMA	year	3	4	-	
7	Katsuhiko TAKAGI	year	7	8	9	
8	Tatsuo FUJIOKA	year	7	8	9	
Ş	Yukari SATO	year	1	2	3	
10	Atsuko SHIMOSAKA	year	1	2	3	
11	Yuji FUKUI	year	4	-	-	
12	Hiroshi KOKUBU	year	12	13	14	
13	S Yoshimitsu KATSUI	year	1	2	3	
14	Michiko HIRAI	year	-	1	2	
15	i Tetsuo HOSHIYA	year	-	-	1	
Percentage of independent shareholder-elected members		%	46.2	46.2	53.8	
male		person	4	4	5	
female		person	2	2	2	
age group	< 51 years old	person	0	0	0	
	51-60 years old	person	2	2	2	
	61-70 years old	person	3	2	2	
	> 70 years old	person	1	2	3	

Governance body meetings and attendance rate

	Board of directors	times	18	19	18	
The number of meetings of the undertaking's governance body and committees during the reporting period	Nomination and Remuneration Committee (Voluntary advisory body)	times	4	3	4	
The number of members who participated in each meetings during the reporting period	Board of directors					
	October	person	10	13	12	
	November-1	person	10	13	12	
	November-2	person	10	13	12	
	December-1	person	10	13	13	
	December-2	person	13	13	13	
	January-1	person	13	13	13	
	January-2	person	13	13	13	
	Feburuary-1	person	13	13	13	
	Feburuary-2	person	13	13	13	
	March-1	person	13	13	13	
	March-2	person	13	13	-	
	April	person	13	13	13	
	May-1	person	13	13	13	
	May-2	person	13	13	13	
	June	person	13	13	13	
	July	person	13	13	13	
	August-1	person	13	12	13	
	August-2	person	13	12	13	
	September	person	13	12	13	
	Nomination and Remuneration Committee (Voluntary advisory body)					
	1)	person	4	6	5	
	2)	person	4	6	6	
	3)	person	4	6	6	
	4)	person	6		6	
The highest attendance rate of members		%	100	100	100	
The lowest attendance rate of members		%	100	100	100	

Reporting Scope :

(Japan domestic) Hosokawa Micron Corporation Hosokawa Micron Cosmetics Corporation Hosokawa Powders Corporation (Major overseas subsidiaries) Hosokawa Alpine AG (Germany) Hosokawa Micron B.V. (Netherland) Hosokawa Micron Ltd. (U.K.) Hosokawa Micron International Inc. (U.S.A.)